



# Forging Indo-Pacific Partnerships

25th October, 2023

The Boeing Company, Arlington, VA



Norwegian Embassy



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# ComDef 2023

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6233 Nelway Drive  
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Individuals with disabilities requiring special accommodations should contact Quentin Whiteree at (703) 760 0762 at least two weeks prior to the event.

#### ComDef 2023 Handbook

Editor-in-Chief                      Quentin Whiteree

Editor                                      Carole H. Whiteree



# ComDef 2023 | Washington, DC Conference

## Forging Indo-Pacific Partnerships Boeing, Arlington | October 25th, 2023

IDEEA, Inc., 6233 Nelway Drive, McLean, VA 22101, USA Tel: 703 760 0762 Fax: 703 760 0764  
Email: [qwhiteree@ideea.com](mailto:qwhiteree@ideea.com) WWW: <http://www.ideea.com>

October 25th, 2023

Dear Colleagues,

ComDef 2023 will cover the extraordinary changes in the geo-strategic environment. Allied resolve is strengthening, and major trends in defense R&D and acquisition should point to more streamlined cooperation among like-minded nations who share a core set of democratic values.

ComDef brings together government officials and practitioners, industry leaders and representatives from friends and allies. It is an opportunity to interact and articulate perspectives with an equal voice - and a chance to find new approaches and make new connections.

The program will explore these shared values and expectations in the context of a changing budgetary environment, technology and cultural shifts, commercial and political pressures and external factors shaping the defense landscape.

It will be a rewarding day.

Warm regards,

Quentin Whiteree  
President, IDEEA, Inc.

# Common Defense

## 36 Years of International Defense Cooperation

ComDef'87	Arlington, VA	Let's not Reinvent the Wheel
ComDef'88	Arlington, VA	Military Requirements for Defense Cooperation
ComDef'89	Washington DC	Sharing the Burden
ComDef'90	Washington DC	Partners in Technology Sharing
ComDef'92	Norfolk, VA	Interesting Times – International Defense Cooperation in an Age of Change
ComDef'93	Norfolk, VA	International Defense in the Clinton Era
ComDef'94	Arlington, VA	Keeping the Peace
ComDef'95	Vancouver, BC	Asia-Pacific
ComDef'96	Washington DC	International Partnerships – Beyond 2000
ComDef'97	Washington DC	Focus on Procurement: Acquiring the Best
ComDef'97	Vancouver, BC	Asia – Ties across the Pacific
ComDef'98	Washington DC	Protecting the Force
ComDef'99	Melbourne, Australia	Defense Cooperation in the Asia Pacific Region
ComDef'00	Washington DC	Shifting Alliances in Defense Cooperation
ComDef'01	Washington DC	Globalism Cooperation and Defense Transformation
ComDef'02	Washington DC	Driving Interoperability - Transforming Coalitions
ComDef'03	Washington DC	Coalitions & Partners
ComDef West'04	San Diego, CA	C4ISR & Defense Transformation
ComDef 2004	Washington DC	Transformation & Cooperation at the Crossroads
ComDef Phoenix 2004	Phoenix, AZ	Manufacturing Technology, Global Supply Chains & Smart Cluster Initiatives
ComDef West 2005	San Diego, CA	C4ISR - Building the Networks
ComDef 2005	Washington, DC	Transformation and the New Realities in Defense Cooperation
ComDef West 2006	San Diego, CA	Facilitating Effective Coalitions
ComDef 2006	Washington, DC	Towards Interoperability
ComDef Tucson 2006	Tucson, AZ	Technologies for Border Security
ComDef West 2007	San Diego, CA	Joint & Coalition Cooperation in the Littorals
ComDef 2007 Ottawa	Ottawa, Canada	Immediate Technologies for Border Security
	Adelaide, Australia	Border Security Workshop at D+I
ComDef 2007	Washington, DC	Let's Not Reinvent the Wheel – 20th Anniversary
ComDef Tucson 2007	Tucson, AZ	Technology Innovations at the Border
ComDef West 2008	San Diego, CA	Towards a Common Operating Picture
ComDef 2008	Washington, DC	Defense Priorities in an Age of Persistent Conflict
ComDef 2009	Washington, DC	Undergirding Smart Power
ComDef West 2010	San Diego, CA	Advancing Force Multiplicity
ComDef 2010	Washington, DC	Sustaining Programs for International Cooperation: Doing More with Less
ComDef West 2011	San Diego, CA	Architecture for Coalition Cooperation
ComDef 2011	Washington, DC	Talk Softly And Wear A Hard Hat: Defense In The Age Of Fiscal Restraint
ComDef West 2012	San Diego, CA	Key Enablers for Joint and Coalition Success
ComDef 2012	Washington, DC	Understanding the Past to Inform the Future
ComDef 2013	Washington, DC	Strengthening the Cooperative Global Framework
ComDef Europe 2014	Paris, France	Creating Enduring Partnerships
ComDef 2014	Washington, DC	Sustaining the Defense Industrial Base
ComDef 2015	Washington, DC	Developing Capability, Improving Readiness
ComDef R&D 2016	Arlington, VA	Reenergizing the Technology Engine
ComDef Europe 2016	Paris, France	Developing Enduring Partnerships
ComDef 2016	Washington, DC	Driving Innovation and Capability Development
ComDef 2017	Washington, DC	Realigning Priorities in an Uncertain Era
ComDef 2018	Washington, DC	Reimagining Security Cooperation
ComDef 2019	Washington, DC	Partnering for Rapid Change
ComDef 2020	Washington, DC	Ensuring a Resilient and Agile Defense Industrial Base
ComDef 2021	Washington, DC	Accelerating Capability and Resilience
ComDef 2022	Washington, DC	Integrated Deterrence

# ComDef 2023

## Schedule of Events

### Wednesday, October 25th, 2023

0830-0840

#### WELCOME AND INTRODUCTION OF MODERATOR



**Quentin Whiteree**, *President, IDEEA, Inc.*

#### CONFERENCE MODERATOR



**Justin K. McFarlin**, *Deputy Assistant Secretary of Defense for Industrial Base Development & Int'l Engagement, Office of the Assistant Secretary of Defense for Industrial Base Policy, DoD (A&S)*

0840-0920

#### KEYNOTE: ESCALATING SPEED AND INNOVATION OF PROCUREMENT



**Dr. William LaPlante**, *Under Secretary of Defense for Acquisition and Sustainment (USD(A&S))*

#### KEYNOTE: NEW DEFENSE STRATEGY AND EXPORT CONTROLS



**MATSUMOTO Kyosuke**, *Director General, Department of Technology Strategy, Acquisition, Technology and Logistics Agency, Japan Ministry of Defense*



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0920-0950

## FIRESIDE CHAT: ALIGNING NATIONAL DEFENSE STRATEGY AND INDUSTRIAL POLICY



**Justin K. McFarlin**, *Deputy Assistant Secretary of Defense for Industrial Base Development & International Engagement, Office of the Assistant Secretary of Defense for Industrial Base Policy, DoD (A&S)*



**Vago Muradian**, *Editor, Defense and Aerospace Report*

0950-1020

## INDUSTRY PERSPECTIVES



**Adam Broecker**, *Vice President of LMEvolve, Lockheed Martin*



**Taisuke Hirose**, *Senior Director, Defense & Space, Mitsubishi Electric US, Inc.*



**John Suding**, *Executive Director, East Asia, Defense and Government Services, Boeing Defense, Space & Security*



Moderator: **Todd Harrison**, *Managing Director, Metrea Strategic Insights*

1020-1030

## BREAK



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1030-1100

## INDO-PACIFIC DEFENSE PERSPECTIVES



**Dak Hardwick**, *Vice President, International Affairs, AIA*

1100-1215

## EXPANDING INDUSTRIAL BASE SECURITY AND RESILIENCE



**RADM (Ret.) Mark Montgomery**, *Senior Director, Center on Cyber and Technology Innovation, Foundation for Defense of Democracies (FDD) & Executive Director, CSC 2.0*



**Matthew Travis**, *Chief Executive Officer, The Cyber AB*



Moderator: **Robert S. Metzger**, *Partner, Rogers Joseph O'Donnell, PC.*

1300-1400

## LUNCH: FIRESIDE CHAT - INTEGRATED DETERRENCE



**Jedidiah P. Royal**, *Principal Deputy Assistant Secretary of Defense for Indo-Pacific Security Affairs*

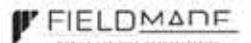


**Becca Wasser**, *Senior Fellow, Defense Program and lead of The Gaming Lab at CNAS*

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# NORWEGIAN DEFENSE INDUSTRY



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1400-1500

## ENHANCED SECURITY COOPERATION:



**James A. Hursch**, *Director, Defense Security Cooperation Agency*



**Karla Horn**, *Executive Director, Navy International Program Office*



**Patrick Mason**, *Deputy Assistant Secretary of the Army for Defense Exports & Cooperation*



**Steven A. Ruehl, Sr.**, *Director of Policy and Programs, Deputy Under Secretary of the Air Force, International Affairs*



**Frank Clifford**, *Head for Americas and Asia Pacific, UK Defence and Security Exports Department for Business and Trade*



Moderator: **Christopher Haave**, *Vice President, Enterprise Technology Release, RTX*



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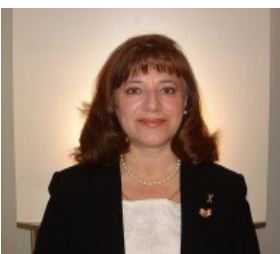
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Carmella Angus, MSc., MBA (CEO)  
carmella.angus@gmail.com  
carmella.angus@atipharma.com  
www.atipharma.com  
+1-647-220-4453



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1500-1600

## INTERNATIONAL PERSPECTIVES OF INDUSTRIAL COOPERATION



**Laura Farhall**, *Minister Counselor, Defence Acquisition and Technology, British Embassy, Washington, DC*



**Rosemary Gauci**, *Minister-Counsellor Defence Materiel, Embassy of Australia, Washington, DC*



**Major General Odd-Harald Hagen**, *Defense Attaché, Royal Norwegian Embassy, Washington, DC*



Moderator: **Sander Oude Hengel**, *Defense Cooperation Attaché, Royal Netherlands Embassy, Washington, DC*

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1600-1700

## EXPORT CONTROL UPDATE



**Michael Laychak**, *Director, Defense Technology Security Administration, DoD*



**Eric Longnecker**, *Director, Office of Strategic Industries and Economic Security (SES), Bureau of Industry and Security, U.S. Dept. of Commerce*



**Jae Shin**, *Acting Deputy Assistant Secretary of State, Bureau of Political Military Affairs, DDTC*



Moderator: **Gary Stanley, President**, *Global Legal Services, P.C.*

1700-1900

## CONFERENCE RECEPTION

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## S p o n s o r s

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Arlington, VA 22202  
Tel: (703) 465-3500  
POC: Linden Olberg

The Boeing Company develops, manufactures and services commercial airplanes, defense products and space systems for customers in more than 150 countries. Boeing's diverse team is committed to innovating for the future, leading with sustainability, and cultivating a culture based on the company's core values of safety, quality and integrity.



Headquartered in Bethesda, Maryland, Lockheed Martin is a global security and aerospace company that employs approximately 116,000 people worldwide and is principally engaged in the research, design, development, manufacture, integration and sustainment of advanced technology systems, products and services. Lockheed Martin operates over 370 facilities and has over 13,300 active suppliers, including suppliers in every U.S. state and more than 890 suppliers in over 52 countries outside the U.S. Lockheed Martin is led by Jim D. Taiclet, Chairman, President and Chief Executive Officer.



RTX  
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POC: Chris Haave  
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Norwegian Embassy

Royal Norwegian Embassy in Washington  
2720 34th Street NW  
Washington, DC 20008  
Tel: (202) 333-6000  
Fax: (202) 469-3990  
E-mail: [emb.washington@mfa.no](mailto:emb.washington@mfa.no)  
POC: Einar Gustafson, Counselor for Defense Industry Cooperation.

The Norwegian Embassy in Washington, DC, has a strong focus on supporting Norwegian industry in the American market, with a special focus on the defense sector. The Norwegian Embassy Office of Defense Industry Cooperation is backed by Innovation Norway, the Norwegian Ministry of Defense and the Norwegian Defense and Security Industries Association.



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1000 Wilson Blvd, Suite 2300  
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Global Legal Services, P.C.  
5335 Wisconsin Ave. NW, Suite 440, Washington, DC 20015  
Gary L. Stanley  
(202) 686-4854  
gstanley@glstrade.com

Global Legal Services, PC, is a Washington, DC-based law firm advising U.S. and non-U.S. companies on U.S. export and re-export controls, including securing U.S. licenses and other export authorizations, strengthening corporate export control compliance programs, providing training to employees, and advising on civil violations of the ITAR and EAR. It also publishes the daily Defense and Export-Import Update newsletter.

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POC: Tom Styner

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## Speakers

**Adam J. Broecker** is an Aerospace & Defense strategy and investment executive with over 19 years of experience in various finance and strategy roles across Lockheed Martin Corporation. Adam is the newly appointed Vice President of Capital Investments, leading Lockheed Martin Evolve, a wholly-owned subsidiary focused on developing new business models and markets that leverage LM's four business areas. Adam also serves as Chairman of the Board of Astrotech Space Operations, a Lockheed Martin subsidiary. Previous to his current role, Adam was Vice President and Head of Enterprise Strategy for the Lockheed Martin Space Business Area, where he developed the LM Space strategic plan and had oversight and leadership responsibilities of all strategic transactions, including mergers & acquisitions, venture capital and strategic investments, and joint ventures. Adam earned a Master of Business Administration from the McDonough School of Business at Georgetown University, where his studies focused on Mergers & Acquisitions, Asset Valuation, and International Finance. He also graduated from Colorado State University with a baccalaureate degree in Finance and a minor in Spanish.

**Frank Clifford OBE** is Deputy Director, Head of Americas and Indo Pacific, UK Defence and Security Exports within the Department for Business and Trade. His responsibilities include supporting UK companies to build relationships overseas in the defence and security arena and work closely with other government to develop mutually beneficial opportunities. Prior to his transition into this field in March 2020 he served for 30+ years in the Royal Air Force. He undertook a variety of role covering, policy, acquisition, training and operations during his service. His previous roles include: Head of Security for the Royal Air Force; Commandant General of the RAF Regiment; Senior advisor for Equipment Capability and Force Protection; Senior Officer for the United States Visiting Forces within the UK; Senior Military advisor to the National Ebola Response Centre in Sierra Leone. Frank has an MA in Business Leadership from Exeter University and MA in Defence Studies from Kings College London.

**Laura Farhall** took up post as Minister Counsellor Defence Acquisition and Technology in the British Defence Staff (United States) in February 2023. Laura leads a team responsible for working with the US in the areas of defence acquisition and trade, research and technology and future capability development. Her responsibilities include the cost-effective acquisition and delivery the UK Foreign Military Sales portfolio and Direct Commercial Sales with the US; as well as delivering prosperity objectives for the UK. She is responsible for the UK/US bilateral science and technology co-operation and the development of future collaborative opportunities, and is the UK deputy for delivering the strategic intent of the 5 Eyes Science and Technology collaboration. Laura was appointed into the Senior Civil Service in 2020, when she took up the role of Head of the International Relations Group in Defence Equipment and Support (DE&S) until February 2023, with a portfolio covering equipment co-operation and collaboration matters, including multilateral organisations such as NATO and OCCAR as well as bilateral relationships. Laura joined the Ministry of Defence in 2009, having completed a Law and Psychology Joint Honours

Degree at Swansea University. Laura has obtained a number of Programme Management qualifications, as well as completing the London School of Economics Executive Masters course in Public Policy.

**Rosemary Gauci** is the Minister Counsellor Defence Materiel – Capability Acquisition and Sustainment Group (CASG). Rosemary commenced in her role in May 2022 and heads up the Australian Department of Defence – CASG permanent presence in North America and Europe. Her key responsibilities include supporting procurement of Defence Materiel into Australia from the US and supporting Australian Defence Industry interests in North America. Rosemary was appointed to the Defence Senior Executive Service in August 2019 and prior to taking up her current role, was the Assistant Secretary Land Command, Control, Communication and Computer Systems (LC4S Branch). Prior to her appointment to the SES, Rosemary was the Director Cyber Security within CASG where she established the Cyber Security Directorate to support and enable program, project and product managers across CASG to deliver cyber-worthy Defence materiel to the capability managers. To support this work Rosemary developed the CASG Cyber Security Framework 2018 and has continued to support this function. Rosemary is committed to life-long learning and development and has an Executive Master of Business Administration (with Distinction) from QUT, a Bachelor of Science (Security) from ECU, a Graduate Certificate Public Sector Management, a Diploma of Business (Quality Auditing) and a Diploma of Security and Risk Management.

**Chris Haave** is vice president, Enterprise Technology Release, International Government Relations for RTX. Haave leads a team responsible for managing enterprise relationships with Department of Defense international offices in Acquisition and Sustainment, the Defense Security Cooperation Agency, the Defense Technology Security Administration, as well as within the Departments of the Army, Navy, Air Force, and Missile Defense Agency. Before assuming his position, Haave led Boeing's Global Trade Controls' Washington, D.C. office. Before joining Boeing, Haave served as the special advisor on National Security Affairs, Europe, to Vice President Dick Cheney from 2007-2009. A veteran of the U.S. Air Force, he spent 26 years of service in fighter aviation and political-military affairs assignments, including in the UK, France, Belgium and Germany, and deployments to the Balkans and the Middle East. Haave is a Life Member of the Council on Foreign Relations. He received a Master of Public Administration from the Harvard Kennedy School, a master's in government from New Mexico State University, and a bachelor of science from the U.S. Air Force Academy.

**Major General Odd-Harald Hagen** is the Norwegian Defense Attaché in Washington, DC. He started his military career in the Norwegian Army in 1985. Through his service, he has held a variety of combat and construction engineer command and staff positions, chief operations at divisional level and staff positions in the Army staff and the Norwegian Defense Estates Agency. His service also includes service in KFOR, ISAF, NTM-Iraq and at HQ SACT. From November 2013 to January 2017, he served as the Chairman of the NATO Army Armaments Group. He was

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promoted Major-General in November 2016 when he assumed the position as Head of the Department for Defence Policy and Long Term Planning in the Royal Norwegian Ministry of Defence, a position he held until August 2021. Major General Hagen is a graduate of the Norwegian National Staff College, the Swedish National Staff College, the Norwegian Defense University College, King's College London and the UK Royal College of Defence Studies. He holds a Bachelor in Military Construction Engineering, a Master of Science in Business and Administration, a Master in International Security and Strategy from King's College London and is an alumni of the Royal College of Defence Studies.

**Dak Hardwick** currently serves as the Vice President, International Affairs at the Aerospace Industries Association (AIA). His primary responsibilities include international defense, industrial cooperation, space trade and technology security issues. Before joining AIA, Hardwick worked at Harris Corporation, an international communications and information technology company. At Harris, he was the primary interface with the U.S. Government for a variety of Harris government communication programs. A former Presidential Management Fellow, Hardwick began his career at Headquarters, Marine Corps as an appropriations budget analyst. He later transitioned to the Office of the Secretary of Defense where he helped establish the Office of the Assistant Secretary of Defense for Homeland Defense after September 11, 2001 and later held a variety of critical national security positions, including serving as the country director for Georgia and the Republic of Moldova and director for Peacekeeping Operations. Hardwick holds a B.S. in public affairs from Indiana University in Bloomington, Indiana and a Master of Public Administration from West Virginia University in Morgantown, West Virginia. He is also a graduate of the Sorensen Institute's Political Leaders Program at the University of Virginia.

**Todd Harrison** is Managing Director of Metrea Strategic Insights where he leads the company's efforts to conduct innovative, insightful, and pathfinding research. Prior to joining Metrea in May 2022, Mr. Harrison was a senior fellow and the director of Defense Budget Analysis and the Aerospace Security Project at the Center for Strategic and International Studies (CSIS). At CSIS he led the Center's efforts to provide in-depth, nonpartisan research and analysis of defense funding, space security, and air power issues. Mr. Harrison joined CSIS from the Center for Strategic and Budgetary Assessments (CSBA), where he was a senior fellow for defense budget studies. At both CSIS and CSBA, Mr. Harrison authored numerous publications on trends in the defense budget, military space systems, threats to space systems, civil space exploration, defense acquisitions, military compensation and readiness, and military force structure, among other topics. Mr. Harrison previously worked at Booz Allen Hamilton, where he consulted for the U.S. Air Force on satellite communications systems and supported a variety of other clients evaluating the performance of acquisition programs. Prior to Booz Allen, he worked for AeroAstro Inc., a small startup developing advanced space technologies, and as a management consultant at Diamond Cluster International. Mr. Harrison previously served as a captain in the U.S. Air Force Reserves and is a graduate of the Massachusetts Institute of Technology with both a B.S. and an M.S. in aeronautics and astronautics.

**Mr. Sander Oude Hengel** is Chair the Defense MoU Attachés Group (DMAG). The DMAG is a Washington, D.C. based group of defense cooperation attachés and defense officials from

25 nations that have Reciprocal Defense Procurement (RDP) Memoranda of Understanding or equivalent agreements with the U.S. The DMAG's mission is to promote reciprocal defense equipment cooperation and defense trade between the U.S. and the DMAG nations. Since January of this year he is the Defense Cooperation Attaché at the Embassy of the Kingdom of the Netherlands in Washington DC. Prior to his current position he was a strategic advisor at the Netherlands Ministry of Defense advising the senior leadership on defense materiel and industrial policy issues. He started his career as a political analyst with the Afghanistan team at the MoD in 2007 and subsequently became team leader for the Afghanistan and Africa desks. During this period, he voluntarily deployed to Afghanistan as a military officer multiple times working closely with international partners in theatre. Mr. Oude Hengel holds degrees in both maritime engineering and history and has a master's degree in the history of international relations, from the University of Amsterdam.

**Taisuke "Tai" Hirose** is currently serves as a Senior Director, Defense & Space, at Mitsubishi Electric US, Inc. Prior to joining Mitsubishi Electric as Manager in April 2022, Tai was Project Manager at Itochu Corporation. Before joining Itochu, Tai served as a staff to the Diet member of Japan. Prior to becoming the staff, Tai was a Fellow at the Matsushita Institute of Government and Management. Before joining the Matsushita Institute, Tai had served as a Surface Warfare Officer of the Japan Maritime Self Defense Force (Final Rank: O-3/LT). Tai graduated from the National Defense Academy in 2004. Tai was a Visiting Fellow at the Center for Strategic and International Studies (CSIS) from 2013 – 2014 as a fellow of the International Fellowship Program of the Nippon Foundation and an exchange cadet to the United States Naval Academy in 2002.

**Ms. Karla Horn** is the Executive Director, Navy International Programs Office. She reported to NIPO in November 2022. Prior to arriving at NIPO, she was Naval Sea Systems Command (NAVSEA) Comptroller, overseeing the budgeting, execution, and accounting for all shipbuilding and ship modernization funding as well as foreign military sales totaling over \$45 billion annually and an additional \$10 billion Working Capital Fund budget in support of 10 Warfare Centers. She became Comptroller of the Space and Naval Warfare Systems Command in June 2014. In this position she led a community of military and government financial managers accountable for the \$8 billion of funding the SPAWAR enterprise is entrusted with annually. Ms. Horn entered the SES in November, 2012 and served as Associate Director for Ground, Sea, and Other Programs for the Office of the Under Secretary of Defense (Comptroller) (OUSD(C)), Investment Directorate. She oversaw all budgeting and execution of DoD procurement and RDT&E funding for ships, vehicles, missile defense, special operations forces, information technology, National Guard and Reserve equipment, and the Defense Agencies and participated on numerous acquisition teams and senior working groups. From 2008-2012, she managed the development and execution of the Afghanistan Security Forces Fund totaling up to \$12 billion annually and led the establishment of an executive level oversight committee within the Department as directed by Congress. Ms. Horn has a Master of Arts degree in National Security and Strategic Studies from the Naval War College, 2000; a Master of Public Administration degree from Indiana State University, 1988; and a Bachelor of Science degree in Paralegal Studies from Southern Illinois University, 1986.

# ComDef 2023

**Mr. James A. Hursch**, a career member of the Senior Executive Service, was appointed as Director of the Defense Security Cooperation Agency (DSCA) on January 2, 2022. DSCA's mission is to advance U.S. defense and foreign policy interests by building the capacity of U.S. allies and partner nations to respond to shared challenges. DSCA oversees Security Cooperation programs including: Foreign Military Sales, Foreign Military Financing, International Military Education and Training, and DoD Humanitarian Assistance. Prior to joining DSCA, Mr. Hursch served as the Acting Secretary of Defense Representative in Europe and the Acting Defense Advisor for the U.S. Mission to NATO. Prior to joining the U.S. Mission, Mr. Hursch served as the Director of the Defense Technology Security Administration (DTSA) from 2008 to 2013. There, he oversaw development and implementation of DoD technology security policies for international transfers of defense-related goods, services, and technologies. Mr. Hursch attended the University of Colorado where he graduated Phi Beta Kappa and magna cum laude in International Relations. He received his Master's Degree in Public and International Affairs from Princeton University.

**Michael R. Laychak**, a member of the Senior Executive Service, is currently serving as the Director for the Defense Technology Security Administration, Office of the Deputy Under Secretary of Defense for Policy. In this capacity he manages a staff of over 220 policy analysts, engineers and licensing officers responsible for developing and implementing DoD technology security and foreign disclosure policies for international transfers of defense-related goods, services, information, and technology. In 2014, Mr. Laychak became the Deputy Director for DTSA. Mr. Laychak has represented the Department of Defense in numerous interagency government working groups including the senior level Advisory Committee on Export Policy, the Missile Technology Analysis Group, the Missile Technology Export Control Group, the Nuclear Export Violations Working Group and the Technology Transfer Working Group.

**The Honorable Dr. William A. LaPlante** serves as the Under Secretary of Defense for Acquisition and Sustainment (USD(A&S)). Prior to this appointment, Dr. LaPlante served as President and Chief Executive Officer of Draper Laboratory, a research and development company specializing in advanced technology solutions in national security, space exploration, health care, and energy. Previously, he was senior vice president and general manager at MITRE National Security, where he oversaw the operation of two federally funded research and development centers and the U.S. Department of Commerce's National Institute of Standards and Technology. Dr. LaPlante served as the Senate-confirmed Assistant Secretary of the Air Force for Acquisition, Technology, and Logistics from 2014 to 2017, where he aligned that Service's \$43 billion acquisition enterprise budget with the Air Force vision and strategy. Prior to this position, Dr. LaPlante spent 26 years at Johns Hopkins University Applied Physics Laboratory (APL), ultimately leading the Global Engagement Department where he was responsible for all of APL's work supporting offensive strike military capabilities. He also served as a member of the APL's Executive Council. Dr. LaPlante holds a doctorate in mechanical engineering from the Catholic University of America, a master's degree in applied physics from The Johns Hopkins University, and a bachelor's degree in engineering physics from the University of Illinois.

**Eric Longnecker** is the Director of the Office of Strategic Industries and Economic Security (SIES) in the Bureau of Industry and Security (BIS) at the U.S. Department of Commerce. In this capacity, Mr. Longnecker is a member of the Senior Executive Service and leads three divisions that are responsible for national security programs that encompass various authorities under the Defense Production Act (DPA), reviews of foreign investments, and the licensing, policy, and compliance for less sensitive military items under the Export Administration Regulations. Prior to assuming his current role, Mr. Longnecker was the Director of SIES's Defense Programs Division from 2015-2021, which is responsible for administering the Department's Defense Priorities and Allocations System (DPAS) and emergency preparedness functions and is also responsible for drafting of Commerce's annual report to Congress on offsets in defense trade and BIS's review of various defense trade and cooperation programs. Mr. Longnecker also served as the U.S. representative to the NATO Industrial Resources and Communications Services Group, which deals with issues related to civil support for NATO operations. From 2008-2012 and again from 2015-2021, Mr. Longnecker was also the Director of SIES's Strategic Analysis Division. Mr. Longnecker holds a Bachelor's degree in history and political science from the University of Wisconsin-Madison and a Master's degree in public affairs from the Hubert H. Humphrey Institute at the University of Minnesota.

**Patrick Mason** currently serves as the Deputy Assistant Secretary of the Army for Defense Exports and Cooperation (DASA (DE&C)). He is the Army principal responsible for Security Assistance and armaments cooperation, export policies, direct commercial sales of Army defense articles, and international cooperative research, development, and acquisition. These programs employ over 3100 Army Soldiers and Civilians and exceed \$15B annually in sales and cooperative efforts with over 150 foreign countries. Prior to arriving at DASA (DE&C), he had served as the Deputy Program Executive Officer for Aviation and as the PEO for Aviation since 2017. Previously, Mr. Mason was the Chief of Staff for the Aviation Development Directorate of the U.S. Army Aviation and Missile Research, Development and Engineering Center. In this capacity he supported execution of the Army's \$1.2 billion aviation science and technology investment portfolio. Earlier, he was the Director of the U.S. Army Redstone Test Center and oversaw a 1,200- person reimbursable workforce in the execution of developmental testing for aviation, missile, and sensor systems. Mr. Mason's education includes a Bachelor of Industrial Engineering from the Georgia Institute of Technology; a Master of Aeronautical Engineering (with Distinction) from the Naval Postgraduate School, the U.S. Naval Test Pilot School (Distinguished Graduate), and the U.S. Army War College.

**Mr. Matsumoto** is the Director General for Technology Strategy Department, Acquisition, Technology & Logistics Agency (ATLA) supporting the Commissioner of ATLA managing the defense technology policy and technology research and development as well as cooperation projects of ATLA. Mr. Matsumoto previously served as the Director of Equipment Policy Division in ATLA in 2021-2023. In this capacity, he supported the Commissioner of ATLA as a principal director of the Agency to managing the daily operation of the Agency and coordinate its overall policy making. He also served as the Director of Strategic Planning Division in the Bureau of Defense Policy, Ministry of Defense from 2019-2021, the Director of Compensation Division in the Bureau of Local Cooperation, Ministry of Defense from 2017-2019. Prior



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to assuming his duties as division director, Mr. Matsumoto served as the Political Counsellor at the Japanese Embassy in the U.S. from 2013-2017, and Senior Coordinator for US-Japan Defense cooperation in the US-Japan Cooperation Division in the Ministry of Defense. Mr. Matsumoto held various positions among Ministry of Defense and other Government Agencies. Mr. Matsumoto joined the Japan Defense Agency in 1995. Mr. Matsumoto holds undergraduate degree from Tokyo University's department of Law, and master's degree from American University Washington, DC college of Law.

**Mr. Justin K. McFarlin** currently serves as the Deputy Assistant Secretary of Defense for Industrial Base Development & International Engagement at the U.S. Department of Defense. In this role, Mr. McFarlin is responsible for Defense Industrial Base engagement strategy development and coordination, as well as the coordination and integration of all international agreements in the fields of research, development, acquisition and logistics, and foreign military sales. Specifically, he acts for the ASD(IBP) on matters concerning international programs while directing and monitoring the implementation of defense policies on international armaments cooperation within the Department. Mr. McFarlin oversees the Office of International Cooperation and the Office of Industry Engagement. Prior to re-joining the U.S. Department of Defense, Mr. McFarlin spent almost two decades working in Aerospace & Defense. He was most recently a Director in the Corporate Strategy & Development group at L3Harris, where he shaped a corporate portfolio of businesses valued at over \$40B. His work included managing special projects, leading internal deal teams, and serving as external coordinator for select M&A activities. Mr. McFarlin received his B.S. in Computer Science from West Point, his MBA from Dartmouth College, and his MPA from Harvard University. He is a Term Member at the Council on Foreign Relations, a Security Fellow with the Truman National Security Project, and a Life Member of the Armed Forces Communications and Electronics Association (AFCEA).

**Robert S. Metzger** heads the Washington, D.C. office of Rogers Joseph O'Donnell. He co-chairs the firm's Cybersecurity and Privacy Practice Group, and is a member of the Government Contracts Practice Group. His practice includes cyber and related national security matters in addition to a wide range of public procurement and regulatory matters. As a Special Government Employee of the Department of Defense, Bob was a member of the Defense Science Board task force that produced the "Cyber Supply Chain Report" in April 2017. Bob is a graduate of Georgetown University Law Center, where he was an Editor of the Georgetown Law Journal. Subsequently to graduation from law school, he was a Research Fellow at the Center for Science & International Affairs (presently, "Belfer Center") at the Harvard Kennedy School of Government.

**Mark Montgomery** is the Senior Director of the Center on Cyber and Technology Innovation and a Senior Fellow at the Foundation for Defense of Democracies. He serves as the Executive Director of Cybersolarium.org, a non-profit organization which works to implement the recommendations of the Cyberspace Solarium Commission, where he was Executive Director from 2019 to 2021. Prior to this, Mark was Policy Director for the Senate Armed Services Committee under the leadership of Senator John S. McCain and completed 32 years as a nuclear trained surface warfare officer in the U.S. Navy, retiring as a Rear Admiral in 2017.

**Vago Muradian** is the editor of Defense & Aerospace Report. He was previously Editor of Defense News and hosted a weekly Defense News TV program. Before joining Defense News in 2002, he was the managing editor of Defense Daily International and the business and international reporter for Defense Daily, a newsletter covering the defense and aerospace industry. Muradian joined Defense Daily from Air Force Times, the leading independent U.S. publication covering the U.S. Air Force. He covered global operations, including in Europe, Haiti, Somalia and Zaire. Before covering the Air Force, he served as Defense News' land warfare reporter. Muradian started his career at Inside the Army.

**Jedidiah P. Royal**, a career member of the Senior Executive Service, is the Principal Deputy Assistant Secretary of Defense for Indo-Pacific Security Affairs. He oversees IPISA's extensive portfolio – spanning China, Taiwan and Mongolia; East Asia; South and South East Asia; and Afghanistan, Pakistan and Central Asia – and works across the national security enterprise to synchronize IPISA activities with foreign policy objectives. Before joining IPISA, Mr. Royal served as Deputy Director of the Defense Security Cooperation Agency, where he coordinated implementation of a diverse array of Security Cooperation programs. Prior to joining DSCA, Mr. Royal served as the Director of Defense Policy and Plans at the U.S. Mission to the North Atlantic Treaty Organization. In this capacity, Mr. Royal represented the United States to the NATO alliance on defense policy, capability, planning, deterrence, burden sharing and partnership matters. Prior to his position at NATO, Mr. Royal served in a variety of positions in the Office of the Secretary of Defense, most recently as Acting Deputy Assistant Secretary of Defense for Afghanistan, Pakistan and Central Asia affairs. Mr. Royal started his career in the United States Senate as Legislative Assistant for Near East and South Asia Policy at the Foreign Relations Committee. Mr. Royal holds the degree of M. PHIL from the University of New South Wales where his research and writing focused on the economic-security nexus, in particular the consequences of economic volatility on security relationships. He completed his undergraduate studies in International Affairs at The George Washington University.

**Mr. Steven A. Ruehl, Sr.**, a member of the Senior Executive Service, is the Director of Policy and Programs for the Deputy Under Secretary of the Air Force, International Affairs, the Pentagon, Arlington, Virginia. In this capacity, he oversees the development and implementation of Department of the Air Force policies and programs regarding international armaments cooperation; foreign disclosure and technology transfer; International Airmen and Guardians; arms exports; international training and education; and security cooperation strategy. Mr. Ruehl served on active duty in the Air Force from 1981 to 2010 in a variety of operational, training and staff assignments. He commanded at the squadron and group level and accumulated more than 3,800 flying hours. Following his active-duty retirement, he transitioned to federal civil service in 2010. Prior to his current assignment, he served as the Associate Deputy Chief of Staff for Operations, Headquarters Air Force, the Pentagon, Arlington, Virginia. Mr. Ruehl has a Bachelor of Science, Engineering, from the U.S. Air Force Academy, Colorado Springs, Colo.; a Master of Science, Aviation Sciences, from Embry-Riddle Aeronautical University, Fla.; and a Master of Strategic Sciences, from the U.S. Army War College, Carlisle Barracks, Pa.

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**Jaе Shin** joined the Department of State in November 2003. He is currently the director of the Office of Defense Trade Controls Compliance in the Bureau of Political-Military. Mr. Shin oversees civil enforcement of International Traffic in Arms Regulations (ITAR) activities to include voluntary and directed disclosures, civil settlements, debarments, reinstatements, registrations, law enforcement support, and ITAR transactions subject to the Committee on Foreign Investment in the United States. He has also overseen IT modernization projects, including the Compliance Case Management, Law Enforcement Liaison, Registration, and Company Visit Program systems. Mr. Shin previously worked in the Office of Defense Trade Controls Policy. Mr. Shin coordinated and oversaw day-to-day operations of the Blue Lantern End-Use Monitoring program involving commercial exports of defense articles. He also led outreach teams to conduct defense trade and end-use monitoring visits to embassies, foreign governments, and companies. Prior to joining the Department, he was an information systems consultant at Oracle, Unisys, AT&T, and Eli Lilly. Mr. Shin received a Bachelor of Science degree in Management Information Systems from the University of Illinois Urbana/Champaign and a Bachelor of Arts degree in Political Science from Indiana University. He also holds a Master of Arts degree in International Politics from American University and a Master of Science degree in Strategic Intelligence from the National Defense Intelligence College.

**Gary Stanley** is the President of Global Legal Services, PC, a Washington, DC based law firm focusing on trade compliance and other international business issues. Mr. Stanley represents, among others, numerous U.S., Canadian, and European companies on defense export control issues. He has provided training on U.S. export and re-export controls to Russian Government export control officials and various agencies of the Government of Canada. Besides representing private companies, Mr. Stanley has also served as a consultant to the U.S. Government and industry groups. He received his undergraduate degree from Emory University in 1975 and his law degree from Harvard Law School in 1978.

**John Suding** is executive director, East Asia, for Defense and Government Services in the International Business Development organization. Based in Tokyo, Suding is responsible for customer and partner engagements on behalf of Boeing's defense, space and government services portfolio. He leads the Tokyo-based defense business development team, which manages relationships and strategy in the region. Suding previously led international sales efforts for F-15 and T-7 as a senior manager for Business Development in the Bombers & Fighters division. Throughout his career, he has led teams dedicated to delivering results for customers and partners, including: leading capture teams and business development strategy, a previous five-year assignment in Tokyo working with customers and industry throughout Northeast Asia, program management of derivative products, and earlier roles in supply chain and manufacturing operations. Prior to joining Boeing in 2016, Suding worked at Rolls-Royce for 17 years, primarily with defense partners and customers in Asia, Europe and North America. Suding holds bachelors of science degrees from Northwestern University in mechanical and manufacturing engineering with an emphasis in economics.

**Matthew Travis** is the first chief executive officer of the Cybersecurity Maturity Model Certification Accreditation

Body (CMMC-AB), the nation's sole authorized provider of cybersecurity certification credentials for the defense industrial base. Chartered by the Department of Defense but independent from it, CMMC-AB is a 501(c)(3) non-profit organization working with thousands of companies that support DoD to implement common and verifiable cybersecurity standards. Previously, Travis served as the first deputy director of the Cybersecurity and Infrastructure Security Agency (CISA), the nation's leading civilian cybersecurity agency. There he oversaw the day-to-day operations of the \$2+ billion, 2000+ employee organization across the full range of its mission in cybersecurity, infrastructure protections and emergency communications. Prior to this position, he was the deputy undersecretary for national protection (NPPD) within the Department of Homeland Security. A former naval officer, Travis served as an engineering auxiliaries officer aboard the guided-missile frigate U.S.S. CARR (FFG 52). He then served a tour as White House Liaison to the Secretary of the Navy and was also a White House Military Aide. He is a 1991 graduate of the University of Notre Dame and holds a master's in national security studies from Georgetown University.

**Becca Wasser** is a Senior Fellow for the Defense Program and lead of The Gaming Lab at CNAS. Her research areas include defense strategy, force design, strategic and operational planning, force posture and employment, and wargaming. She is also an adjunct instructor at the School of Foreign Service at Georgetown University, where she teaches an undergraduate course on wargaming. Prior to joining CNAS, Wasser was a senior policy analyst at the RAND Corporation. In this role, she led research projects and designed wargames examining critical national security and defense issues for the U.S. Department of Defense, U.S. Army, U.S. Air Force, U.S. Department of State, and intelligence community. She also served as a liaison to U.S. Army HQDA G-3/5/7. Previously, she was a research analyst at the International Institute for Strategic Studies, based jointly in Washington, D.C., and Manama, Bahrain. Wasser holds an MS in foreign service, with distinction, from the Edmund A. Walsh School of Foreign Service at Georgetown University, and a BA in international and global studies from Brandeis University.

**David Whiteree** is chairman of IDEEA, Inc., a Virginia company founded in 1985. He is the founder of the ComDef series of exhibitions and symposia. IDEEA, Inc is a full service international business development and marketing company established in Washington DC. Mr. Whiteree was founder/publisher of "Common Defense Quarterly".

**Quentin Whiteree, FRAeS** has been President and CEO of IDEEA, Inc since 1 January, 1999. Prior to this, he was vice president of the company, responsible for business focus, with an emphasis on emerging information and computer technologies. He joined IDEEA, Inc. in 1987 and has held a series of appointments within the company. Mr. Whiteree was managing editor of Common Defense Quarterly, an international defense cooperation publication. He holds a joint BA Honors degree in Marketing from Strathclyde University, Scotland and is a past president of its Wine Appreciation Society. Mr. Whiteree is a Fellow of the Royal Aeronautical Society and Vice Chair of the Washington, DC Branch. He is a member of the Defense, Air Transportation and Security (DATS) Committee of the British American Business Association



## ComDef Washington, DC 2023

A warm welcome to delegates from  
the following countries:

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Denmark  
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Ukraine  
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## NOTES



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## NOTES



# ComDef Upcoming Events



ComDef R&E 2024 | February | Arlington, VA

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